

THE EU, ALGERIA AND THE NORTHERN MALI QUESTION

Susi Dennison

SUMMARY

Relations between the EU and Algeria have always been dominated by the bilateral ties that Algeria has with a cluster of member states, most notably France, based on strong energy and security, and historical links. In early 2012, when the EU appeared to be in the ascendant, it offered Algeria support for growth and enterprise in exchange for the promise of political reform. However, the violent Islamist takeover in northern Mali has turned the EU into the demandeur in the relationship and could put the progress made earlier this year in jeopardy. France and the United States firmly back a UN-mandated African intervention in Mali. But Algeria, which is viewed as a crucial partner, is reluctant to support intervention because it fears that this could increase instability in its immediate neighbourhood.

To keep Algeria engaged with the EU, member states should pool their resources in a joint European approach. European leaders should be more present and visible in Algiers and pursue the European interest as well as their own national interests. In particular, they should work with European businesses to encourage Algeria to reduce red tape and tackle corruption in order to diversify its economy and increase inward investment. Senior CSDP officials should also work to build trust and to manage Algerian concerns about spillover from instability in northern Mali.

Algeria – whose immediate neighbours include Libya, Tunisia, and Mali – has been notable in its region in recent years for its apparent lack of unrest. However, the limited nature of protests in Algiers at the beginning of 2011 belied a restive population that is frustrated with an aging and ineffective regime, and a socio-economic deal in which the proceeds from exporting oil and gas are invested only sporadically in public goods, such as housing, in order to buy social peace. Algeria is still the "insecure regime in an unstable neighbourhood" as it was last year.¹

However, while the regime remains insecure, the neighbourhood has become dramatically less stable as northern Mali has come under Islamist control. After a decade of internal armed conflict in the 1990s between Islamist groups and the military-backed government in Algeria, President Abdelaziz Bouteflika promised to keep Islamists out of power. After the trauma of a decade of conflict, the Algerian population largely accepted this, even when it came at the expense of political and personal freedoms. But with Islamist-dominated governments now in power in three of its neighbouring countries, the Algerian government's worst fears about the Arab Awakening appear to be coming to life.

¹ Hakim Darbouche and Susi Dennison, "A Reset with Algeria: the Russia to the EU's South", European Council on Foreign Relations, December 2011, available at http://www.ecfr.eu/page/-/ECFR46_ALGERIA_BRIEF_AW.pdf (hereafter Darbouche and Dennison, "A Reset with Algeria").

Last year, based on the increasing sense of isolation and the socio-economic challenges that Algeria faced, we called for a "reset" in EU-Algeria relations.2 We recommended that the EU flesh out the purely transactional relationship that had developed between Algeria and member states - most notably France, Italy, Spain, and Portugal, as clients of its energy resources - and create a more strategic partnership.3 Such a "reset", we argued, would increase the EU's ability to influence the course of domestic events in Algeria, using engagement to support economic modernisation and spread the rule of law. Over the longer term, once a more functional relationship had been established, the EU could push harder for political reform in Algeria. This memo reassesses this proposed strategy a year on, in light of the increased tensions in the region and the European and Algerian responses to them.

Mali and the EU-Algeria relationship

In the first months of 2012, EU-Algeria ties developed quite constructively. In May 2012, the EU was for the first time invited to deploy a mission in Algeria to observe the legislative elections. Many groups within the country reported serious concerns about fraud in the elections, which the government strenuously denied. The EU election observation mission was lenient in its assessment, but it did make a series of recommendations, the majority of which the Algerian government accepted.4 So while the conduct and response to the elections were far from perfect - and again in the municipal elections held last week the opposition reported multiple examples of fraud - Algeria for the first time accepted the EU as a partner in a gradual process of democratic development.

Co-operation at a technical level also expanded considerably, with Algeria becoming the biggest single user of the EU's twinning instrument, offering support and training for the development of different sectors in Algeria, from national experts in EU member states. And after years of procrastination since the entry into force of the EU-Algeria Association Agreement in 2005, Algeria has begun negotiations on an Action Plan on domestic reform under the EU's new Neighbourhood Policy (ENP). Although these were all small steps, with a focus on process to begin with, they were promising signs that Algeria was taking the EU more seriously. It seemed that, over the long term, one of the goals of the new neighbourhood policy – strengthened relationships to enable effective spending of aid linked to genuine political reform - might be achievable with Algeria.

However, in the spring of 2012, Islamists took over northern Mali. The takeover began with a rebellion by the Tuareg, led by the secular National Movement for the Liberation of Azawad (MNLA) but with Islamist support, but control subsequently moved largely into the hands of the Islamist faction Ansar Dine. This has dramatically changed the relationship between the EU and Algeria. Relations with Algeria were already complex: Algeria was a key supplier of gas and oil to EU member states but also perhaps the most reluctant reformer in a North Africa undergoing a historical wave of political change. Now, as Mali has descended into turmoil, Algeria has also been launched into the position of being a key actor in a potential security operation in which EU member states have a very strong interest.

The situation in Mali is not static. The United Nations estimates that fighting in the north has displaced almost 400,000 people in 2012 and that millions of people in the region face diminishing food supplies as a result of the conflict. Week by week, there are reports of towns passing in or out of control of different Islamist factions. Since late November, Burkina Faso has been mediating in talks between Malian officials, the MNLA, and Ansar Dine, with a view to coming to an arrangement allowing the north of the country greater autonomy in return for an end to the violence. On 5 December, it was reported that tentative agreement to a ceasefire had been reached, although ECOWAS expressed concerns about the likelihood of this holding. In the meantime, with northern Mali largely under Islamist control, the implementation of sharia law spreading through large parts of the territory, and the state institutions in Bamako pushed to their limits, some kind of response will likely be needed to break the control of the terrorist groups.

UN Resolution 2071, in October 2012, mandated the development of military plans to recover the occupied northern territory of Mali. The resolution called on the government of Mali, the Economic Community of West African States (ECOWAS), and regional partners to work together to develop a proposal for both the military intervention and transitional phases of this process within 45 days. Under the ECOWAS intervention plan, 3,300 African troops would support the government and army in Bamako. It has now been signed off by the African Union and, despite UN Secretary-General Ban Ki-moon underlining in November that use of force must be an absolute last resort, is expected to be approved by the UN Security Council by the end of the year, unless the negotiations inspire greater confidence in a peaceful solution before then.⁶ Alongside the ECOWAS plan, the EU is drawing up plans for a Common Security and Defence Policy (CSDP) mission to train and equip Malian troops with a view to retaking the north of

² Darbouche and Dennison, "A Reset with Algeria".

³ For more on the energy relationship between the EU and Algeria, see also Nick Witney and Anthony Dworkin, "A Power Audit of EU–North Africa Relations", European Council on Foreign Relations, October 2012, available at http://ecfr.eu/page/-/ECFR62_NAPA_REPORT.pdf (hereafter Witney and Dworkin, "A Power Audit of EU– North Africa Relations").

^{4 &}quot;Remarks by High Representative Catherine Ashton following her meeting with Algerian President Bouteflika, Algiers, 6 November 2012", available at http://www. consilium.europa.eu/uedocs/cms_data/docs/pressdata/EN/foraff/133320.pdf.

^{5 &}quot;ECHO factsheet: Mali crises 2012", European Commission, November 2012, available

t http://ec.europa.eu/echo/files/aid/countries/factsheets/mali_en.pdf.

^{6 &}quot;ECOWAS agrees to Mali intervention force", Al Jazeera, 11 November 2012, available at http://www.aljazeera.com/news/africa/2012/11/20121111192710305682.html

the country.7 The foreign and defence ministers of France, Germany, Italy, Poland, and Spain issued an endorsement of this initiative on 15 November 2012 and the Foreign Affairs Council (FAC) gave agreement to it in principle on 19 November 2012.8

Given its proximity to the situation in Mali (the two countries share a border of more than 1,000 km) and its historic fear about Islamist-dominated government, Algeria might have been expected to support an international effort to stabilise the situation. In fact, however, they have done the opposite. Algeria's experience in tackling armed Islamist groups from its years of internal civil conflict and its direct intelligence on the Islamist groups involved in the takeover of northern Mali (which have strong links to al-Qaeda in the Islamic Maghreb (AQIM)), make it a crucial partner for any prospective operation in Mali.9 However, since March, Algeria has expressed great reluctance to put its resources at the disposal of intervention planning and only coolly welcomed the UN resolution in October.

Theories about the Algerian government's reluctance to support an intervention in northern Mali abound. Some suggest it sees Ansar Dine as a more palatable option to the separatist MNLA controlling territory adjacent to Algeria; others argue that some instability in the area works in Algeria's favour as it excludes the feasibility of Mali exploiting oil sites in its north; others still say that Algeria fears that the involvement of its armed forces in any military operation would expose its relative weakness. What is certainly true is that the Algerian government is extremely nervous about the spillover effects of the takeover in northern Mali. Already, thousands of refugees have reportedly crossed the border into Algeria and there is a fear (based in part on last year's intervention in Libya) that refugee inflows could increase dramatically along with heightened terrorist activity in southern Algeria.10 The recent statement from the Algerian government that it "will take the necessary measures to guarantee the protection of its borders at the highest possible level" confirms this worry.11

Algeria would be even more concerned if external – and in particular French - forces were to play a role in any intervention. Algeria's aversion to Western interference was central to its opposition to the idea of intervention in Libya and in Syria, where it has tried to cut across Turkish and European efforts to isolate Iran by indicating support for Iranian President Mahmoud Ahmadinejad's backing of Syrian leader Bashar al-Assad.12 Even though current discussions about supporting intervention at the EU and UN level do not involve sending troops but rather supporting a Malian and ECOWAS-led intervention with training and intelligence, Algeria would prefer, if at all possible, to find a diplomatic solution to the situation in northern Mali without recourse to intervention.¹³ A delegation from Ansar Dine arrived in Algiers on 4 November for talks. Shortly after that, Ansar Dine began to issue statements on their willingness to hold elections, limit the coverage of sharia law in the territory, and other possible concessions.14 However, as the weeks pass, there are still reports of the implementation of extreme forms of sharia law spreading further into the region.¹⁵

Efforts to court Algeria

The diplomatic pressure that Algeria has come under to support the international community's efforts to resolve the situation in northern Mali has subtly shifted the balance of power within the EU-Algeria relationship in Algiers's favour. The driving forces behind international attention on the Mali question since the summer have been France and the US. Both countries have made efforts to court Algeria. But although they share an interest in avoiding the potential contamination effects of an Islamist-led state of Azawad in the north of Mali, they have taken different approaches.

Since François Hollande took over as French president in May 2012, Algeria has enjoyed considerable attention from the French government. A series of ministers has come through Algiers to prepare for Hollande's state visit to Algeria in December 2012.16 These visits have been accompanied by a series of significant statements from French politicians about the vexed French-Algerian relationship, which have been criticised by some at home but are likely to have won Hollande some sympathy in Algiers. In perhaps the most significant of these statements, Hollande for the first time acknowledged the attacks by French police on Algerians who protested in Paris during the war of independence: "On October 17th 1961, Algerians who were protesting for their right of independence, were killed in a brutal repression... Fifty-one years after this tragedy, I pay tribute to the memory of the victims."17

⁷ Foreign Affairs Council conclusions, Brussels, 19 November 2012, available at http:/

www.consilium.europa.eu/uedocs/cms_Data/docs/pressdata/EN/foraff/133604.pdf. 8 "Meeting of the Foreign Affairs Ministers and Ministers of Defence of France, Germany, Italy, Poland and Spain", Paris, 15 November 2012, available at http://www.diplomatie.gouv.fr/fr/IMG/pdf/121114_Outcome_proposal_Final_cle821c1b.pdf.
9 For analysis on these links, see Anouar Boukhars, "The Paranoid Neighbour: Algeria

and the Conflict in Mali", Carnegie Endowment for International Peace, October 2012, available at http://carnegieendowment.org/2012/10/22/paranoid-neighbor-algeria-and-conflict-in-mali/e4kt, which traces the origins of Ansar Dine and its affiliation to AQIM back to Algerian government efforts to dissolve its parent organisation, the GSPC (Salafist Group for Preaching and Combat).

¹⁰ Beatrice Khadige, "Algeria may accept Mali intervention", Morocco Tomorrow, November 2012, available at http://www.moroccotomorrow.org/algeria-may-accept mali-intervention/

¹¹ Amar Belani, Algerian Foreign Ministry spokesperson, in interview with Asharq Al-Awsat, 14 November 2012, available at http://www.aawsat.com/details.asp?section=4 &issueno=12405&article=704304&featghjure.

¹² Sinem Cengiz, "Turkey unnerved by Iran, Algeria deal on Syria", Today's Zaman, 9 September 2012, available at http://www.todayszaman.com/news-291763-turkeyunnerved-by-iran-algeria-deal-on-syria.html.

^{13 &}quot;UN seeks Mali dialogue as AU endorses military action", Daily Nation, 14 November 2012, available at http://www.nation.co.ke/News/africa/UN-seeks-Mali-dialogue-as-

AU-endorses-military-action/-/1066/1619632/-/exwku9z/-/index.html. 14 Hassan Moali, "Négociations à Alger sur le Nord-Mali: Ançar Eddine lâcherait AQMI", El Watan, 4 November 2012, available at http://www.elwatan.com international/negociations-a-alger-sur-le-nord-mali-ancar-eddine-lacherait

aqmi-04-11-2012-191058_112.php. 15 Khedidja Baba-Ahmed, "Au Mali, l'intervention armée reste un recours ultime", Le Soir d'Algerie, 22 November 2012, available at http://www.lesoirdalgerie.c articles/2012/11/22/.

¹⁶ Laurent Fabius (Foreign Affairs), Yamina Benguigui (Francophonie), Nicole Bricq (Trade), Manuel Valls (Home Affairs), and Arnaud Montebourg (Growth and enterprise) have all visited since Hollande's election in May 2012. "51 years on, France recognises 'bloody repression' of Algerian protesters", *Middle*

East Online, 18 October 2012, available at http://www.middle-east-online.com/ english/?id=54964.

US efforts to gain Bouteflika's support on Mali have been more direct and to the point. Secretary of State Hillary Clinton made a visit to Algiers at the end of October with this issue as the headline item. One of the key US concerns about the viability of an intervention in Mali is the availability of Algerian intelligence on the terrorist groups operating in the region. It is likely that the US also asked Bouteflika for permission to fly drones – which would provide additional intelligence – out of southern Algeria.

These US and French efforts to court Algeria appear to have been effective in achieving their specific objective: while Algeria still does not overtly support the idea of an intervention in Mali, it now protests less than it initially did about the prospect. Despite having put themselves in the position of *demandeur* towards Algeria, the US and France also do not – so far – seem to have had to sacrifice much capital in order to secure Algerian support. But Hollande's visit to Algiers in December will be a test of the extent to which Bouteflika is willing to play a strategic ally in the region without asking for anything significant in return.

However, intervention in Mali risks damaging the EU's relationship with Algeria. As an entity, the EU has only belatedly made its voice heard on the situation in northern Mali. Discussions about a CSDP mission only really got underway in October, and the mission is unlikely to become a reality before 2013. In the first half of 2012, Algeria seemed to be taking the EU more seriously as a partner as both sides made a greater investment in the relationship. But over the summer, France has re-emerged as the main point of European contact with Algeria. This must have invoked a strong sense of déjà vu for the Algerians and made them question their earlier decision to focus more on the EU. When Clinton travelled to Algiers in late October, political discussions on the regional situation were top of the agenda; a week later, when High Representative Catherine Ashton visited Algiers, the focus was on €58 million worth of grants for the protection of cultural heritage, support for reforms in the transport sector, and support for youth employment. It seemed to be technical business as usual, while strategic questions were mentioned in passing but largely approached through other channels.

Europeanising member-state ties with Algeria

There is now a clear risk that Europe's hope of making progress with Algeria will be dashed. If the EU is not perceived as a worthwhile partner for the Algerian government and continues to simply follow where France leads, it cannot hope to support the sort of incremental reform in Algeria that the revised ENP aspires to over the longer term. With presidential elections expected in Algeria in 2014 and an ailing Bouteflika unlikely to be able to stand again, combined with the willingness that Algiers has indicated to work with the EU on economic modernisation, this would be a real missed opportunity. The EU must

demonstrate to Algeria that it is not only a technical partner for co-operation that is sidelined by the real global players when there is a serious strategic discussion to be had.

A functioning EU–Algeria relationship also matters for the EU's broader strategy towards North Africa and the Sahel. The EU-Maghreb strategy that is currently being developed in the corridors of Brussels, which is focused on increased intraregional trade, is viewed as a vital component of the economic regeneration of the region. But it will simply not function without Algeria on board. Algeria is the biggest Maghreb country, one of its most significant economies, and certainly one of its crucial security actors. 18 For a Maghreb Union to be an economic success, it should draw on the complementarity of the countries in the region: energy from Algeria and Libya; labour from Egypt and Morocco; and skills from Tunisia.¹⁹ The dividends of increased economic integration are likely to include a growth in competition and consequent reduction in protection that has bolstered the deep state in many parts of the region. Supporting greater Maghreb integration therefore speaks to two of the EU's objectives in the region: economic and democratic development.

How can the EU make itself matter to Algeria again? The key lies in its capitals - above all Berlin, London, Madrid, Paris, and Rome. These member states have strong ties with Algiers but invest in Algeria as energy clients rather than as part of a collective EU approach. Italian Prime Minister Mario Monti's recent trip to Algiers was focused on a joint project between the Algerian and Italian governments to build a second gas pipeline to ensure continuity of supply for Italy.20 Berlin is also developing significant links with Algiers in the field of training and defence equipment sales. In March 2012, the Algerian government signed a deal worth more than €400 million with ThyssenKrupp for two naval frigates. Alongside this deal, the Algerian government has signed a contract worth €12 million for training from the German navy for personnel using this equipment.21 Together, these member states have significant weight, but they do not use it to a European advantage. As a result, Algeria does not see the utility of partnership with the EU institutions beyond technical advantage. If the EU is to punch at its real weight with Algeria, member states need to show that they have a common interest as part of a genuine EU strategy towards Algeria.

¹⁸ See, for example, Soumia Yousfi, "Maghreb Union Takes First Step Toward Creating Free-Trade Zone", Al-Monitor, 20 September 2012, available at http://www.al-monitor.com/pulse/politics/2012/09/maghreb-union-moves-toward-greater-economic-cooperation.html.

economic-cooperation.html.

19 For more on the benefits of the Maghreb Union, see Witney and Dworkin, "A Power

Audit of EU-North Africa Relations".

20 "Italy-Algeria: Monti in Algiers, focus on economic exchanges", ANSAmed, 14
November 2012, available at http://www.ansamed.info/ansamed/en/news/nations/
algeria/2012/11/14/Italy-Algeria-Monti-Algiers-focus-economic-exchanges_7791728.
html

^{21 &}quot;Algeria orders 2 Frigates from Germany", World Armed Forces Forum, 15 July 2012, available at http://www.network54.com/Forum/211833/thread/1342347565/last-1342553874/Algeria+orders+2+Frigates+from+Germany.

Algeria needs a strong relationship with Europe. It has repeatedly asked for European help to diversify its economy as it recognises that its energy reserves are not infinite. The huge bureaucratic barriers that businesses face are preventing development of home-grown enterprise or foreign investment. As the take-up of the twinning instrument shows, Algeria is aware that France is not the only option. Its agreement to begin negotiations on an ENP Action Plan suggests a recognition that it may be worth discussing a roadmap to political reform in exchange for European support. However, Algeria is pragmatic about whether to work with the EU institutions or with key member states. If the EU can give Algeria the benefits that its member states offer, it will be interested. If, however, it can access as much through bilateral ties, and the member states do not stipulate that their interests are cognate with those that the EU sets out, it will naturally continue to focus on national capitals.

Finally, France – and in particular Hollande's government – cannot afford to be the only European demandeur towards Algeria if it does not want to sacrifice too much capital at the altar of intervention in Mali. Each concession made in the war of words about the colonial relationship is currently being met by a request from Algiers to go further. This is politically unsustainable for Hollande. Greater European leadership on negotiations with Algeria over the situation in Mali would depoliticise the discussion and focus attention on the current instability in the region rather than on historical grievances. The trust between the EU and Algeria that will come as a dividend of the increased partnership will be important for future co-operation, which might impact on Algeria's regional role in the longer term.

More broadly, the particular relationship between France and Algeria has long outlived the reality of the benefits to both sides. France is no longer Algeria's only significant European energy client; Algeria is now far from being France's only strategic interest in the region. Thus a strong EU relationship with Algeria, in which France continues to play a leading but not directorial role, is in the interests of both sides. France should support the EU's broader aim to build up a partnership with Algeria over the longer term, making a conscious effort to ensure that their bilateral ties do not always trump the European message. Hollande's visit to Algiers on 19 December, at which he intends to herald a new era in French-Algerian relations, is an opportune moment to begin to set out this new vision of a special connection between two countries that still play a leading role in their respective regions.

A European approach to Algeria

In order to construct a more coherent European approach to Algeria, the EU, and not just France, must be more present and visible in Algeria. More EU member states need to be involved at a senior level in political relations with Algeria, both on domestic questions and on Algeria's strategic role in the region. For the EU's direct relationship with Algeria, key member states – particularly Germany, Italy, Spain, and the UK – as well as the EU institutions need to invest more time in relationship building with Algeria and be seen in Algiers. Each meeting that officials from member states hold in Algeria should include a component on the European interest rather than just the national interest.

By 2014, the EU should aim to have sufficiently robust ties to allow an election observation mission to build on the progress made on acceptance of the process of peer review in the 2012 legislative elections and give a frank and credible assessment of the conduct of the presidential elections as a contribution to the gradual establishment of genuine democratic institutions in the country. This would send a clear message that, while Europe recognises and values Algeria's strategic role on questions like the crisis in Mali, it has not abandoned its commitment to political reform but rather intends to work with Algeria as a partner. The EU's Special Representative for the Southern Mediterranean region, Bernardino Leon, who has been closely associated with EU efforts to support political reform in Tunisia and Egypt, is well placed to underline this message to Algiers.

The EU offer to Algeria needs to be set out more clearly to continue to incentivise engagement. Algeria wants support to modernise its economy, and while the EU's financial support for developing transport structures and training through the EU's twinning instrument are helpful steps forward, this strategy could be expanded to encourage business-to-business contact in a wide range of sectors. The immediate interest for Algeria is to encourage European businesses – from a larger number of member states – to go and look at the possibilities in Algeria. In the long term, the greater presence of international businesses should lead to a trickle-down effect in their demand for greater predictability and order in their operating environment. This in turn could have wider ramifications in establishing the rule of law in the country.

A first step to encourage this could be for the EU delegation to host an event for representatives from European businesses, particularly those from member states with fewer bilateral links to key sectors in Algeria. This would enable businesses with a potential interest in Algeria to directly raise concerns about barriers to investment, including corruption and red tape around foreign ownership, and demonstrate the potential advantages of tackling these obstacles. One of the themes of this conference, and of EU engagement more broadly, could be to encourage Algeria to increase trade with its neighbours and focus on breaking down barriers to greater intra-regional trade, including normalising relations

with Morocco and developing strong ties with the new neighbouring governments in Tunisia and Libya.

The EU also needs a new approach to Algeria on its strategic role in the region. The FAC has regularly discussed the situation in Mali – but always from the perspective of Algiers. This collective concern has largely been communicated by French ministers (in which case the concern is complicated by historical and political baggage) and Catherine Ashton (in which case the concern is complicated by her close links to technical co-operation). The appointment of a three-star general as a Special Security Representative to the Southern Mediterranean would give support to Ashton on CSDP matters in the region.²² Given Algeria's significant regional role, this representative could begin with a visit to Algiers early in 2013, as the EU mission supporting Malian forces gets underway, to manage Algerian concerns about a non-African presence in the intervention.

The EU's engagement with Algeria has never been straightforward, but with the political instability in Mali, the picture has become even more complex at a moment when there are signs of improvement after years of impasse. It is not in the interest of either the EU or Algeria to lose the momentum that was created at the beginning of 2012, and the success of intervention in Mali will depend on constructive input from Algeria. Given the history of mutual understanding between the EU and Algeria, a clear strategy and good communication is vital to keep relations moving forward.

About the author

Susi Dennison is a policy fellow at the European Council on Foreign Relations. Previously she worked for Amnesty International on human rights in EU Foreign Policy and at the UK Treasury, advising on a range of policy issues, including migration in the run-up to the 2004 wave of accession to the EU. She is the author of several publications for ECFR on human rights questions and within the MENA programme, including *A "reset" with Algeria: The Russia to the EU's South* (with Hakim Darbouche, 2011).

Acknowledgements

The author is grateful to all the policymakers and analysts who shared their insights during the research for this brief. Within ECFR she would like to thank Julien Barnes-Dacey, Richard Gowan, Daniel Levy and Nick Witney who provided very valuable comments and input, and Hans Kundnani and Jacqueline Schoen for their expert editing. ECFR would also like to extend their thanks to the governments of Sweden and Norway for their ongoing support of ECFR's Middle East and North Africa programme.

Among members of the European Council on Foreign Relations are former prime ministers, presidents, Furopean commissioners, current and former parliamentarians and ministers, public intellectuals, business leaders, activists and cultural figures from the EU member states and candidate countries.

Asger Aamund (Denmark) President and CEO, A. J. Aamund A/S and Chairman of Bavarian Nordic A/S

Urban Ahlin (Sweden) Deputy Chairman of the Foreign Affairs Committee and foreign policy spokesperson for the Social Democratic Parly

Martti Ahtisaari (Finland) Chairman of the Board, Crisis Management Initiative; former President

Giuliano Amato (Italy) Former Prime Minister; Chairman, Scuola Superiore Sant'Anna; Chairman, Istituto della Enciclopedia Italiana Treccani; Chairman, Centro Studi Americani

Gustavo de Aristegui (Spain) Diplomat; former Member of **Parliament**

Viveca Ax:son Johnson (Sweden)

Chairman of Nordstjernan AB

Gordon Bajnai (Hungary)

Dora Bakoyannis (Greece) Member of Parliament; former Foreign Minister

Leszek Balcerowicz (Poland) Professor of Economics at the Warsaw School of Economics; former Deputy Prime Minister

Lluís Bassets (Spain) Deputy Director, El País

Marek Belka (Poland) Governor, National Bank of Poland; former Prime Minister

Roland Berger (Germany)
Founder and Honorary Chairman,
Roland Berger Strategy Consultants

Erik Berglöf (Sweden)Chief Economist, European Bank for Reconstruction and Development

Jan Krzysztof Bielecki (Poland) Chairman, Prime Minister's Econom Council; former Prime Minister

Carl Bildt (Sweden) Foreign Minister

Henryka Bochniarz (Poland) President, Polish Confederation of Private Employers – Lewiatan

Svetoslav Bojilov (Bulgaria) Founder, Communitas Foundation and President of Venture Equity Bulgaria Ltd.

Ingrid Bonde (Sweden) CFO & Deputy CEO, Vattenfall AB

Emma Bonino (Italy) Vice President of the Senate; former EU Commissioner

Stine Bosse (Denmark) Chairman and Non-Executive Board Member

Franziska Brantner (Germany) Member of the European Parliament

Han ten Broeke

(The Netherlands) Member of Parliament and spokesperson for foreign affairs and defence

John Bruton (Ireland)Former European Commission
Ambassador to the USA; former Prime Minister (Taoiseach)

Ian Buruma (The Netherlands) Writer and academic

Erhard Busek (Austria) Chairman of the Institute for the Danube and Central Europe

Jerzy Buzek (Poland) Member of the European Parliament; former President of the European Parliament; former Prime Minister

Gunilla Carlsson (Sweden) Minister for International Development

Maria Livanos Cattaui (Switzerland)

Former Secretary General of the International Chamber of Commerce

Ipek Cem Taha (Turkey) Director of Melak Investme Journalist

Carmen Chacón (Spain)Former Minister of Defence

Charles Clarke

(United Kingdom)Visiting Professor of Politics, University of East Anglia; former Home Secretary

Nicola Clase (Sweden) Ambassador to the United Kingdom; former State Secretary

Daniel Cohn-Bendit (Germany) Member of the European Parliamen

Robert Cooper (United Kingdom)
Counsellor of the European External

Action Service

Gerhard Cromme (Germany) Chairman of the Supervisory Board, ThyssenKrupp

Maria Cuffaro (Italy) Anchorwoman, TG3, R

Daniel Daianu (Romania) Professor of Economics, National School of Political and Administrative Studies (SNSPA); former Finance

Massimo D'Alema (Italy) President, Italianieuropei Foundation; President, Foundation for European Progressive Studies; former Prime Minister and Foreign Minister

Marta Dassù (Italy) Under Secretary of State for Foreign

Ahmet Davutoglu (Turkey) Foreign Ministe

Aleš Debeljak (Slovenia) Poet and Cultural Critic

Jean-Luc Dehaene (Belgium) Member of the European Parliament; former Prime Minister

Gianfranco Dell'Alba (Italy) Director, Confindustria Delegation to Brussels; former Member of the European Parliament

Pavol Demeš (Slovakia) Senior Transatlantic Fellow, German Marshall Fund of the United States

Kemal Dervis (Turkey) Vice-President and Director of Global Economy and Development,

Tibor Dessewffy (Hungary) President, DEMOS Hungary

Hanzade Doğan Boyner

(Turkey) Chair, Doğan Gazetecilik and Doğan

Andrew Duff (United Kingdom)

Mikuláš Dzurinda (Slovakia) Former Foreign Minist

Hans Eichel (Germany)

Rolf Ekeus (Sweden) Notice Executive Chairman, United Nations Special Commission on Iraq; former OSCE High Commissioner on National Minorities; former Chairman Stackholm International Programmer Chairman Stockholm International Peace Research Institute, SIPRI

Uffe Ellemann-Jensen

(Denmark) Chairman, Baltic Development Forum; former Foreign Minister

Steven Everts (The Netherlands) Adviser to the Vice President of the European Commission and EU High Representative for Foreign and Security Policy

Tanja Fajon (Slovenia) Member of the European Parliament

Gianfranco Fini (Italy)President, Chamber of Deputies;
former Foreign Minister

Joschka Fischer (Germany) Former Foreign Minister and vice

Karin Forseke (Sweden/USA) Chairman, Alliance Trust Plc

Lykke Friis (Denmark) Member of Parliament; former Minister for Climate, Energy and Gender Equality

Jaime Gama (Portugal) Former Speaker of the Parliament; former Foreign Minister

Timothy Garton Ash (United Kingdom) Professor of European Studies, Oxford

University

Carlos Gaspar (Portugal) Chairman of the Portuguese Institute of International Relations (IPRI)

Teresa Patricio Gouveia (Portugal)
Trustee to the Board of the Calouste
Gulbenkian Foundation; former
Foreign Minister

Heather Grabbe

(United Kingdom) Executive Director, Open Society

Institute - Brussels

Charles Grant (United Kingdom) Director, Centre for European R

Jean-Marie Guéhenno (France) Director of the Center for International Conflict Resolution, Columbia University; former Deputy Joint Special Envoy of the United Nations and the League of Arab States on Syria

Elisabeth Guigou (France) Member of Parliament and President of the Foreign Affairs Committee

Fernando Andresen Guimarães (Portugal) Head of the US and Canada Division,

European External Action Service

Karl-Theodor zu Guttenberg (Germany)
Former Defence Minister

István Gyarmati (Hungary) President and CEO, Internationa Centre for Democratic Transition

Hans Hækkerup (Denmark) Former Chairman, Defence

Commission; former Defence Minister

Heidi Hautala (Finland) Minister for International Development

(United Kingdom)

Executive Director, Institute for Strategic Dialogue (ISD)

Connie Hedegaard (Denmark)

Steven Heinz (Austria) Co-Founder & Co-Chairman, Lansdowne Partners Ltd

Annette Heuser (Germany) Executive Director, Bertelsmann Foundation Washington DC

Diego Hidalgo (Spain)Co-founder of Spanish newspaper El
País; Founder and Honorary President,

Jaap de Hoop Scheffer (The Netherlands)
Former NATO Secretary General

Danuta Hübner (Poland) Member of the European Parliament; former European Commissioner

Anna Ibrisagic (Sweden) Member of the European Parliament

Jaakko Iloniemi (Finland) Former Ambassador; former Executive Director, Crisis Management Initiative

Toomas Ilves (Estonia)

Wolfgang Ischinger (Germany) Chairman, Munich Security Conference; Global Head of Government Affairs Allianz SE

Minna Järvenpää (Finland/US) International Advocacy Director, Open Society Foundation

Mary Kaldor (United Kingdom) Professor, London School of Economics

Ibrahim Kalin (Turkey) Senior Advisor to the Prime Minister of Turkey on foreign policy and public diplomácy

Sylvie Kauffmann (France) Editorial Director, Le Monde

Olli Kivinen (Finland) Writer and columnist

Ben Knapen (The Netherlands) Former Minister for European Affairs and International Cooperation

Gerald Knaus (Austria) Chairman, European Stability Initiative; Carr Center Fellow

Caio Koch-Weser (Germany) Vice Chairman, Deutsche Bank Group; former State Secretary

Bassma Kodmani (France) Executive Director, Arab Reform

Rem Koolhaas

(The Netherlands) Architect and urbanist; Professor at the Graduate School of Design, Harvard

David Koranyi (Hungary) Deputy Director, Dinu Patriciu Eurasia Center of the Atlantic Council of the

Bernard Kouchner (France) Former Minister of Foreign Affairs

Ivan Krastev (Bulgaria) Chair of Board, Centre for Liberal Strategies

Aleksander Kwaśniewski (Poland)

Former President

Mart Laar (Estonia) Minister of Defence; former Prime

Miroslav Lajčák (Slovakia) Deputy Prime Minister and Foreign Minister

Alexander Graf Lambsdorff

(**Germany**) Member of the European Parliament

Pascal Lamy (France) Honorary President, Notre Europe and Director-General of WTO; former EU Commissioner

Bruno Le Maire (France)Former Minister for Food, Agriculture & Fishing

Mark Leonard (United Kingdom) Director, European Council on Foreign

Relations

Jean-David Lévitte (France)Former Senior Diplomatic Advisor and former Sherpa to the President of the French Republic; former Ambassador to the United States

Sonia Licht (Serbia) President, Belgrade Fund for Political

Juan Fernando López Aguilar

(Spain)Member of the European Parliament;

former Minister of Justice

Adam Lury (United Kingdom) CEO, Menemsha Ltd

Monica Macovei (Romania) Member of the European Parliament

Emma Marcegaglia (Italy) CEO of Marcegalia S.p.A President, Confindustria

Katharina Mathernova (Slovakia) Senior Advisor, World Bank

Íñigo Méndez de Vigo (Spain) Secretary of State for the European Union

David Miliband (United Kingdom)

Member of Parliament; Former Secretary of State for Foreign and Commonwealth Affairs

Alain Minc (France) President of AM Conseil; former chairman, Le Monde

Nickolay Mladenov (Bulgaria) Foreign Minister; former Defence Minister; former Member of the European Parliament

Dominique Moïsi (France) Senior Adviser, IFRI

Pierre Moscovici (France) Finance Minister; former Minister for European Affairs

Nils Muiznieks (Latvia)

Council of Europe Commissioner for Human Rights

Hildegard Müller (Germany) Chairwoman, BDEW Bundesverband der Energie- und Wasserwirtschaft

Wolfgang Münchau (Germany) President, Eurointelligence ASBL

Alina Mungiu-Pippidi (Romania) Professor of Democracy Studies, Hertie School of Governance

Kalypso Nicolaïdis (Greece/France) Professor of International Relations, University of Oxford Daithi O'Ceallaigh (Ireland)

Director-General, Institute of International and European Affairs

Christine Ockrent (Belgium)

Andrzej Olechowski (Poland) Former Foreign Minister

Dick Oosting (The Netherlands) CEO, European Council on Foreign Relations; former Europe Director,

Amnesty International

Mabel van Oranje **(The Netherlands)** Senior Advisor, The Elders

Marcelino Oreja Aguirre (Spain) Member of the Board, Fomento de Construcciones y Contratas; former EU Commissioner

Monica Oriol (Spain) CEO, Seguriber

Cem Özdemir (Germany) Leader, Bündnis90/Die Grünen (Green

Ana Palacio (Spain)
Member of the Council of State; former
Foreign Minister; former Senior Vice
President and General Counsel of the World Bank Group

Simon Panek (Czech Republic) Chairman, People in Need Foundation

Chris Patten (United Kingdom)

Chancellor of Oxford University and co-chair of the International Crisis Group; former EU Commissioner

Diana Pinto (France) Historian and autho

Jean Pisani-Ferry (France) Director, Bruegel; Professor, Université Paris-Dauphine

Ruprecht Polenz (Germany) Member of Parliament; Chairman of the Bundestag Foreign Affairs Committee

Lydie Polfer (Luxembourg) Member of Parliament; former Foreign Minister

Charles Powell (Spain/United Kingdom) irector, Real Instituto Elcand

Andrew Puddephatt (United

Kingdom) Director, Global Partners & Associated Ltd.

Vesna Pusić (Croatia)

Robert Reibestein

(The Netherlands) Director, McKinsey & Company

George Robertson (United Kingdom)

Former Secretary General of NATO

Albert Rohan (Austria) Former Secretary General for Foreign Affairs

Adam D. Rotfeld (Poland)
Former Minister of Foreign Affairs;
Co-Chairman of Polish-Russian Group
on Difficult Matters, Commissioner of

Euro-Atlantic Security Initiative

Norbert Röttgen (Germany) Minister for the Environmen Conservation and Nuclear Safety

Olivier Roy (France) Professor, European University Institute, Florence

Daniel Sachs (Sweden) CEO. Proventus

Pasquale Salzano (Italy) Vice President for International Governmental Affairs, ENI

Stefano Sannino (Italy) Director General for Enlargement, **European Commission**

Javier Santiso (Spain) Director, Office of the CEO of Telefónica

Europe

Marietie Schaake

(**The Netherlands**)
Member of the European Parliament

Klaus Scharioth (Germany) Dean of the Mercator Fellowship on International Affairs; former Ambassador of the Federal Republic of Germany to the US

Pierre Schori (Sweden)

Chair, Olof Palme Memorial Fund; former Director General, FRIDE; former SRSG to Cote d'Ivoire

Wolfgang Schüssel (Austria) Member of Parliament; former

Karel Schwarzenberg (Czech Republic) Foreign Minister

Giuseppe Scognamiglio (Italy) Executive Vice President, Head of Public Affairs Department, UniCredit S.p.A

Narcís Serra (Spain) Chair of CIDOB Foundation; former Vice President of the Spanish Government

Radosław Sikorski (Poland) Foreign Minister

Aleksander Smolar (Poland) Chairman of the Board, Stefan Batory Foundation

Javier Solana (Spain)

Former EU High Representative for the Common Foreign and Security Policy & Secretary-General of the Council of the EU; former Secretary General of NATO

George Soros (Hungary/USA)Founder and Chairman, Open Society
Foundations

Teresa de Sousa (Portugal)

Goran Stefanovski (Macedonia) Playwright and Academi

Rory Stewart (United Kingdom) Member of Parliament

Alexander Stubb (Finland)Minister for Foreign Trade and
European Affairs; former Foreign
Minister

Michael Stürmer (Germany) Chief Correspondent, Die Welt

lon Sturza (Romania)President, GreenLight Invest; former
Prime Minister of the Republic of

Paweł Świeboda (Poland) President, Demos EUROPA - Centre for European Strategy

Vessela Tcherneva (Bulgaria) Spokesperson and advisor, Ministry of

Foreign Affairs Teija Tiilikainen (Finland)

Director, Finnish Institute for International Relations

Luisa Todini (Italy) Chair, Todini Finanziaria S.p.A; Member of the Board of Directors, RAI

Loukas Tsoukalis (Greece) Professor, University of Athens and President, ELIAMEP

Erkki Tuomioja (Finland)

Daniel Valtchev, (Bulgaria) Former Deputy PM and Minister of Education

Vaira Vike-Freiberga (Latvia) Former President

Antonio Vitorino (Portugal) Lawyer; former EU Commissione

Andre Wilkens (Germany)Director Mercator Centre Berlin and Director Strategy, Stiftung Mercator

Carlos Alonso Zaldívar (Spain) Former Ambassador to Braz

Stelios Zavvos (Greece) CEO, Zeus Capital Managers Ltd

Samuel Žbogar (Slovenia) EU Representative to Kosovo; former Foreign Minister

ALSO AVAILABLE FROM ECFR

New World Order: The Balance of Soft Power and the Rise of Herbivorous Powers Ivan Krastev and Mark Leonard, October 2007 (ECFR/01)

A Power Audit of EU-Russia Relations

Mark Leonard and Nicu Popescu, November 2007 (ECFR/02)

Poland's second return to Europe? Paweł Swieboda, December 2007 (ECFR/03)

Afahanistan: Europe's

forgotten war Daniel Korski, January 2008 (ECFR/04)

Meeting Medvedev: The Politics of the Putin Succession Andrew Wilson, February 2008 (ECFR/05)

Re-energising Europe's Security and Defence Policy Nick Witney, July 2008 (ECFR/06)

Can the EU win the Peace in

Georgia? Nicu Popescu, Mark Leonard and Andrew Wilson, August 2008 (ECFR/07)

A Global Force for Human Rights? An Audit of European Power at the UN

Richard Gowan and Franziska Brantner, September 2008 (ECFR/08)

Beyond Dependence: How to deal

with Russian Gas Pierre Noel, November 2008 (ECFR/09)

Re-wiring the US-EU relationship Daniel Korski, Ulrike Guerot and Mark Leonard, December 2008 (ECFR/10)

Shaping Europe's Afghan Surge Daniel Korski, March 2009 (ECFR/11)

A Power Audit of EU-China Relations John Fox and Francois Godement, April 2009 (ECFR/12)

Bevond the "War on Terror" Towards a New Transatlantic Framework for Counterterrorism

Anthony Dworkin, May 2009 (ECFR/13)

The Limits of Enlargement-lite: European and Russian Power in the Troubled Neighbourhood Nicu Popescu and Andrew Wilson, June 2009 (ECFR/14)

The EU and human rights at the UN: 2009 annual review

Richard Gowan and Franziska Brantner, September 2009 (ECFR/15)

What does Russia think? edited by Ivan Krastev, Mark Leonard and Andrew Wilson, September 2009 (ECFR/16)

Supporting Moldova's Democratic

Transition Nicu Popescu, October 2009 (ECFR/17)

Can the EU rebuild failing states? A review of Europe's Civilian Capacities Daniel Korski and Richard Gowan, October 2009 (ECFR/18)

Towards a Post-American Europe: A Power Audit of EU-US Relations Jeremy Shapiro and Nick Witney, October 2009 (ECFR/19)

Dealing with Yanukovych's Ukraine Andrew Wilson, March 2010 (ECFR/20)

Beyond Wait-and-See: The Way Forward for EU Balkan Policy Heather Grabbe, Gerald Knaus and Daniel Korski, May 2010 (ECFR/21) **A Global China Policy** François Godement, June 2010 (ECFR/22)

Towards an EU Human Rights Strategy for a Post-Western World Susi Dennison and Anthony Dworkin, September 2010 (ECFR/23)

The EU and Human Rights at the UN: 2010 Review Richard Gowan and Franziska Brantner, September 2010 (ECFR/24)

The Spectre of a Multipolar Europe Ivan Krastev & Mark Leonard with Dimitar Bechev, Jana Kobzova & Andrew Wilson, October 2010 (ECFR/25)

Beyond Maastricht: a New Deal for **the Eurozone** Thomas Klau and François

Godement, December 2010 (ECFR/26)

The EU and Belarus after the Election

Balázs Jarábik, Jana Kobzova and Andrew Wilson, January 2011 (ECFR/27)

After the Revolution: Europe and the Transition in Tunisia

Susi Dennison, Anthony Dworkin, Nicu Popescu and Nick Witney, March 2011 (ECFR/28)

European Foreign Policy Scorecard 2010 March 2011 (ECFR/29)

The New German Question: How Europe can get the Germany it

needs Ulrike Guérot and Mark Leonard, April 2011 (ECFR/30)

Turning Presence into Power: Lessons from the Eastern

Neighbourhood Nicu Popescu and Andrew Wilson, May 2011 (ECFR/31)

Egypt's Hybrid Revolution: a Bolder EU Approach

Anthony Dworkin, Daniel Korski and Nick Witney, May 2011 (ECFR/32)

A Chance to Reform: How the EU can support Democratic Evolution in Morocco

Susi Dennison, Nicu Popescu and José Ignacio Torreblanca, May 2011 (ECFR/33)

China's Janus-faced Response to the Arab Revolutions
Jonas Parello-Plesner and Raffaello

Pantucci, June 2011 (ECFR/34)

What does Turkey think? Edited by Dimitar Bechev, June 2011 (ECFR/35)

What does Germany think about **Europe?** Edited by Ulrike Guérot and

Jacqueline Hénard, June 2011 (ECFR/36)

The Scramble for Europe François Godement and Jonas Parello-Plesner with Alice Richard, July 2011 (ECFR/37)

Palestinian Statehood at the UN: Why Europeans Should Vote "Yes" Daniel Levy and Nick Witney, September 2011 (ECFR/38)

The EU and Human Rights at the UN: 2011 Review

Richard Gowan and Franziska Brantner, September 2011 (ECFR/39)

How to Stop the Demilitarisation

of Europe Nick Witney, November 2011 (ECFR/40)

Europe and the Arab Revolutions: A New Vision for Democracy and

Human Rights
Susi Dennison and Anthony Dworkin,
November 2011 (ECFR/41)

Spain after the Elections: the "Germany of the South"?
José Ignacio Torreblanca and Mark

Leonard, November 2011 (ECFR/42) Four Scenarios for the Reinvention

of Europe Mark Leonard, November 2011 (ECFR/43)

Dealing with a Post-Bric Russia Ben Judah, Jana Kobzova and Nicu Popescu, November 2011 (ECFR/44)

Rescuing the euro: what is China's **price?**François Godement, November 2011

(ECFR/45)

A "Reset" with Algeria: the Russia to the EU's South

Hakim Darbouche and Susi Dennison, December 2011 (ECFR/46)

Ukraine after the Tymoshenko verdict Andrew Wilson, December 2011 (FCFR/47)

European Foreign Policy Scorecard 2012

February 2012 (ECFR/48)

The Long Shadow of Ordoliberalism: Germany's **Approach to the Euro Crisis** Sebastian Dullien and Ulrike Guérot, February 2012 (ECFR/49)

The End of the Putin Consensus Ben Judah and Andrew Wilson, March 2012 (ECFR/50)

Syria: Towards a Political Solution Julien Barnes-Dacey, March 2012 (ECFR/51)

How the EU Can Support Reform in Burma

Jonas Parello-Plesner, March 2012

China at the crossroads François Godement, April 2012 (ECFR/53)

Europe and Jordan: Reform before it's too late Julien Barnes-Dacey, April 2012 (ECFR/54)

China and Germany: Why the Emerging Special Relationship Matters for Europe Hans Kundnani and Jonas Parello-Plesner, May 2012 (ECFR/55)

After Merkozy: How France and Germany Can Make Europe Work Ulrike Guérot and Thomas Klau, May 2012 (ECFR/56)

The EU and Azerbaijan: Beyond Oil Jana Kobzova and Leila Alieva, May 2012 (ECFR/57)

A Europe of Incentives: How to Regain the Trust of Citizens and Markets

Mark Leonard and Jan Zielonka, June 2012 (ECFR/58)

The Case for Co-operation in **Crisis Management** Richard Gowan, June 2012 (ECFR/59)

The Periphery of the Periphery: The Western Balkans and the Euro Crisis Dimitar Bechev, August 2012 (ECFR/60)

Lebanon: Containing Spillover

from SyriaJulien Barnes-Dacey, September 2012 (ECFR/61)

A Power Audit of EU-North Africa

Nick Witney and Anthony Dworkin, September 2012 (ECFR/62)

Transnistria: A Bottom-up Solution Nicu Popescu and Leonid Litra, September 2012 (ECFR/63)

Why the Euro Crisis Threatens the European Single Market Sebastian Dullien, October 2012 (FCFR/64)

The EU and Ukraine after the 2012 **Elections**Andrew Wilson, November 2012

(ECFR/65)

(ECFR/68)

China 3.0 Edited by Mark Leonard, November 2012 (ECFR/66)

Time to grow up: what Obama's re-election means for Europe Dimitar Bechev, Anthony Dworkin, François Godement, Richard Gowan,

Hans Kundnani, Mark Leonard, Daniel Levy, Kadri Liik and Nick Witney, November 2012 (ECFR/67) Jordan Tremors: Elusive consensus, deepening discontent

Julien Barnes-Dacey, November 2012

ABOUT ECFR

The **European Council on Foreign Relations** (ECFR) is the first pan-European think-tank. Launched in October 2007, its objective is to conduct research and promote informed debate across Europe on the development of coherent, effective and values-based European foreign policy.

ECFR has developed a strategy with three distinctive elements that define its activities:

- •A pan-European Council. ECFR has brought together a distinguished Council of over one hundred Members politicians, decision makers, thinkers and business people from the EU's member states and candidate countries which meets once a year as a full body. Through geographical and thematic task forces, members provide ECFR staff with advice and feedback on policy ideas and help with ECFR's activities within their own countries. The Council is chaired by Martti Ahtisaari. Joschka Fischer and Mabel van Oranie.
- A physical presence in the main EU member states.
 ECFR, uniquely among European think-tanks, has offices in Berlin, London, Madrid, Paris, Rome, Sofia and Warsaw.
 In the future ECFR plans to open an office in Brussels. Our offices are platforms for research, debate, advocacy and communications.
- A distinctive research and policy development process.

 ECFR has brought together a team of distinguished researchers and practitioners from all over Europe to advance its objectives through innovative projects with a pan-European focus. ECFR's activities include primary research, publication of policy reports, private meetings and public debates, 'friends of ECFR' gatherings in EU capitals and outreach to strategic media outlets.

ECFR is backed by the Soros Foundations Network, the Spanish foundation FRIDE (La Fundación para las Relaciones Internacionales y el Diálogo Exterior), the Bulgarian Communitas Foundation, the Italian UniCredit group, the Stiftung Mercator and Steven Heinz. ECFR works in partnership with other organisations but does not make grants to individuals or institutions.

www.ecfr.eu

The European Council on Foreign Relations does not take collective positions. This paper, like all publications of the European Council on Foreign Relations, represents only the views of its authors.

Copyright of this publication is held by the European Council on Foreign Relations. You may not copy, reproduce, republish or circulate in any way the content from this publication except for your own personal and non-commercial use. Any other use requires the prior written permission of the European Council on Foreign Relations

© ECFR December 2012.

ISBN: 978-1-906538-69-9

Published by the European Council on Foreign Relations (ECFR), 35 Old Queen Street, London, SW1H 9JA, United Kingdom

london@ecfr.eu